

Umm Al Qura for Development and Construction Company

Capital Markets Day 2026

22 July 2026



Welcome

Abdulrahman Nassar
Senior Manager - Investor Relations

Today's Speakers

1

Our vision & path



Yasser Abuateek
Chief Executive Officer

2

Growth Strategy



Moussanna ElJendi
*Executive Director,
Strategic PMO*

3

MASAR in focus



Tariq Sharaf
Chief Investment Officer

UAQ's journey of maturity transformed a complex urban challenge into an operational destination & investment platform



